

Japanese Automakers Economic Contributions to America
 Update of Investment Brochure published in October 2009
 to include final 2009 calendar year data
 (July 12, 2010)

Note: The 2010-2011 brochure including this data will be published in
 late October 2010 and will be available at www.jama.org.

	2008	2009
Employment (number of employees)		
Manufacturing	57,027	50,927
R&D	3,752	3,838
Dealerships	310,575	327,072
Distributors	21,281	19,182
TOTAL	392,635	401,019
Japanese Total Investment (millions U.S. \$)	33,674	33,280
Japanese Production in the the U.S. (000 units)	2,971	1,931
Exports from Japan to U.S. (000 units)	2,068	1,203
Percent of Japanese Brand Sales Produced in North America	62	66
U.S. Exports from Japanese Auto Plants in the U.S. (units) (includes exports to Canada and Mexico)	275,127	170,561
Japanese Purchase of U.S. Automotive Parts (billions U.S. \$)*	39.26	38.25

* Note: Auto Parts Purchasing data is on a 2009 Japanese Fiscal Year basis
 (April 1, 2009 - March 31, 2010)

Japanese Automakers' Production, Employment, and Investment in the United States

	Name of Company	Location (Status)	Products	Units Produced in 2009	Production Capacity	Employees	Total Investment (\$ Million)
Subaru	Subaru of Indiana Automotive, Inc.	Lafayette, IN	Legacy, Outback & Tribeca Toyota: Camry	170,872	262,000	3,187	1,224
Isuzu	DMAX, Ltd.	Moraine, OH (Joint Venture: GM)	Diesel Engines	72,104	200,000	521	521
Honda	Honda of America Manufacturing, Inc.	Marysville, East Liberty & Anna, OH	Accord, CR-V, Element, Acura TL & Acura RDX	463,596	680,000	10,400	6,800
			Engines	639,947	1,180,000		
	Honda Transmission Manufacturing of America, Inc.	Russells Point, OH	Automatic Transmissions	504,400	800,000	1,000	400
	Honda Manufacturing of Alabama, LLC	Lincoln, AL	Odyssey, Pilot, Ridgeline & Accord	181,640	300,000	4,100	1,400
			Engines	181,580	300,000		
Honda Precision Parts of Georgia, LLC	Tallapoosa, GA	Automatic Transmissions	183,000	300,000	450	150	
Mazda	Auto Alliance International, Inc.	Flat Rock, MI (Joint Venture: Ford)	MAZDA6	101,809	240,000	2,622	1,900
			Ford: Mustang	†[69,744]			
Mitsubishi	Mitsubishi Motors North America, Inc.	Normal, IL	Galant, Eclipse, Eclipse Spyder & Endeavor	18,607	120,000	1,306	1,688

Nissan	Nissan North America, Inc. (Smyrna/Dechard)	Smyrna & Dechard, TN	Altima, Altima Hybrid, Altima Coupe, Frontier, Xterra, Maxima & Pathfinder	190,261	550,000	4,685	3,183
			Engines	453,853	950,000		
	Nissan North America, Inc. (Canton)	Canton, MS	Altima , Titan, Armada & Infiniti QX56	181,437	400,000	3,330	1,940
Toyota	TABC, Inc. (TABC)	Long Beach, CA	Catalytic Converters	1,212,181	3,000,000	526	266
			Substrates	1,479,863	n/a		
			Steering Columns	111,042	210,000		
			Stamping Parts	11,729,455	24,000,000		
			Sub-assemblies	2,540,804	4,600,000		
	Toyota Motor Manufacturing, Kentucky, Inc. (TMMK)	Georgetown, KY	Camry, Camry Hybrid, Avalon & Venza	348,237	500,000	7,487	5,699
			Engines	336,555	500,000		
	Bodine Aluminum, Inc. (BODINE)	St. Louis & Troy, MO Jackson, TN	Cylinder Heads	1,310,348	n/a	947	575
			Engine Brackets	195,663	n/a		
			Cylinder Blocks	957,297	n/a		
			Transmission Cases & Housings	369,142	n/a		
	Toyota Motor Manufacturing, West Virginia, Inc. (TMMWV)	Buffalo, WV	Engines	493,886	640,000	1,127	1,037
			Transmissions	241,580	280,000		
Toyota Motor Manufacturing, Indiana, Inc. (TMMI)	Princeton, IN	Sequoia, Sienna & Highlander	108,084	350,000	4,204	3,616	
Toyota Motor Manufacturing, Alabama, Inc. (TMMAL)	Huntsville, AL	Engines	190,710	350,000	796	514	

	Toyota Motor Manufacturing, Texas, Inc. (TMMTX)	San Antonio, TX	Tundra	86,000	200,000	2,415	1,517
	‡Toyota Motor Manufacturing, Mississippi, Inc. (TMMMS)	Blue Springs, MS	Corolla	n/a	^150,000	^Approx. 2,000	^800
Hino	Hino Motors Manufacturing U.S.A., Inc. (California)	Ontario, CA	Vehicle Components for Toyota Vehicles	134,425	180,000	185	55
	Hino Motors Manufacturing U.S.A., Inc. (Arkansas)	Marion, AR	Differential, Rear Axle & Suspension-Related Parts for Toyota Vehicles	116,425	336,000	436	224
	Hino Motors Manufacturing U.S.A., Inc. (West Virginia)	Williamstown, WV	Class 6-7 Commercial Vehicles	2,676	5,000	103	21
Total	Vehicles 2009			1,931,358	3,807,000	50,927	33,280
	Engines 2009			2,368,635	4,120,000		

All data as of December 2009

†Units produced for Ford

‡Starting in 2011

^Projected for 2011

Performing R&D, Design, and Engineering Functions in the U.S.

Name of Company	Headquarters, Division Offices	Current Functions
Hino Motors Manufacturing U.S.A., Inc.	Farmington Hills, MI; Williamstown, WV	1,5,8
Honda R&D Americas, Inc.	Torrance, CA; Raymond & East Liberty, OH; Detroit, MI; Denver, CO; Cantil, CA	1,2,3,4,5,6,7
Isuzu Manufacturing Services of America, Inc.	Detroit, MI; Los Angeles, CA	2,3,4,6
Mazda North American Operations, Inc.	Irvine, CA; Flat Rock, MI	1,2,3,4,5,6,7
Mitsubishi Motors R&D of America, Inc.	Ann Arbor, MI; Normal, IL; Washington, DC; Cypress, CA	1,2,3,5,6
Nissan Technical Center North America, Inc.	Farmington Hills, MI; Sacramento, CA; Canton, MS; Smyrna, TN	1,2,3,5,6,7
Nissan Design America, Inc.	San Diego, CA	4
Nissan Technical Center North America, Inc. - Arizona Test Center	Stanfield, AZ	3
Subaru Research and Development, Inc.	Cypress, CA; Lafayette, IN; Ann Arbor, MI	1,2,3,4,6,8
Toyota Motor Engineering & Manufacturing North America, Inc.	Ann Arbor, MI; Plymouth, MI; Gardena, CA; Berkeley, CA; Wittmann, AZ; Sacramento CA; Cambridge, MA	1,2,3,4,5,6,7
Calty Design Research, Inc. (Toyota)	Newport Beach, CA; Ann Arbor, MI	4

Key to Current Functions

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| 1) Technical support for procurement of parts for local production | 5) Parts design |
| 2) Evaluation of parts | 6) Vehicle design |
| 3) Evaluation of vehicles | 7) Prototype production |
| 4) Styling & general design | 8) Technical support & marketing research |